Making decisions (part 2)

Computational Cognitive Science 2014

Dan Navarro

The "disease problem"

A dangerous new disease is about to strike. It is currently projected to kill 600 people. Two response plans are being considered:

Plan A:

200 people will be saved

Plan B:

1 in 3 chance to **save** 600 people

2 in 3 chance to **save** 0 people

The "disease problem"

A dangerous new disease is about to strike. It is currently projected to kill 600 people. Two response plans are being considered:

Plan C:

400 people will die

Plan D:

1 in 3 chance that no-one will die

2 in 3 chance that 600 people will die

Framing effects

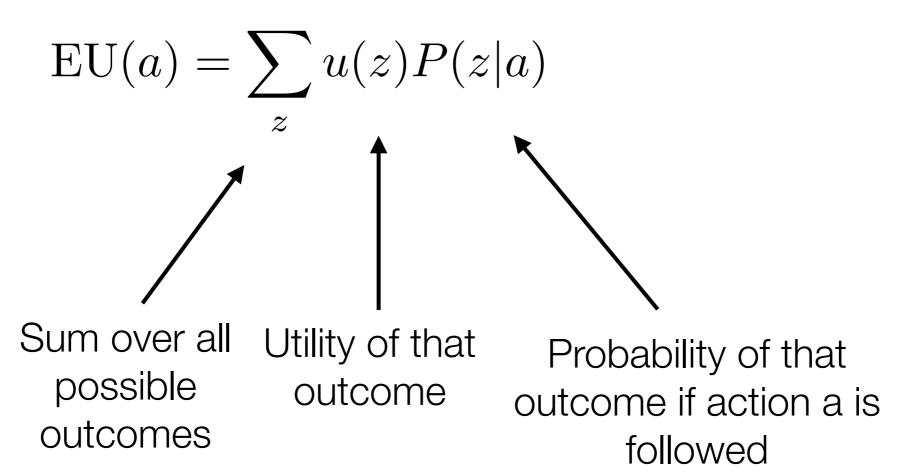
- Framing effects (Tversky& Kahneman 1981)
 - The two scenarios are numerically identical
 - The difference is the framing: i.e., how it's described
- Gain frame:
 - People were risk averse
 - 72% chose A (200 saved) over B (33% chance of 600 saved)
- Loss frame
 - People were risk seeking
 - 22% chose C (400 deaths) over D (33% chance of 0 deaths)

Reference-dependent utilities. a.k.a. "prospect theory"

Prospect theory

- Kahneman & Tversky (1979)
- Key idea:
 - There are no "absolute" utility functions
- The decision maker picks a "reference point"
 - Outcomes better than the reference points are "gains"
 - Outcomes below the reference points are "losses"
- "Value function" is:
 - Monotonic increasing
 - Convex for gains, concave for losses
 - Steeper for losses than gains.

Here's expected utility theory



Prospect theory uses the same idea

$$EU(a) = \sum_{z} u(z)P(z|a)$$

Expected utility theory

$$PT(a,r) = \sum_{z} v(z,r)P(z|a)$$

Prospect theory*

Same idea as expected utility, but instead we use the reference-dependent **value function** v(z,r) rather than a utility function u(z)

Prospect theory uses the same idea

$$EU(a) = \sum_{z} u(z)P(z|a)$$

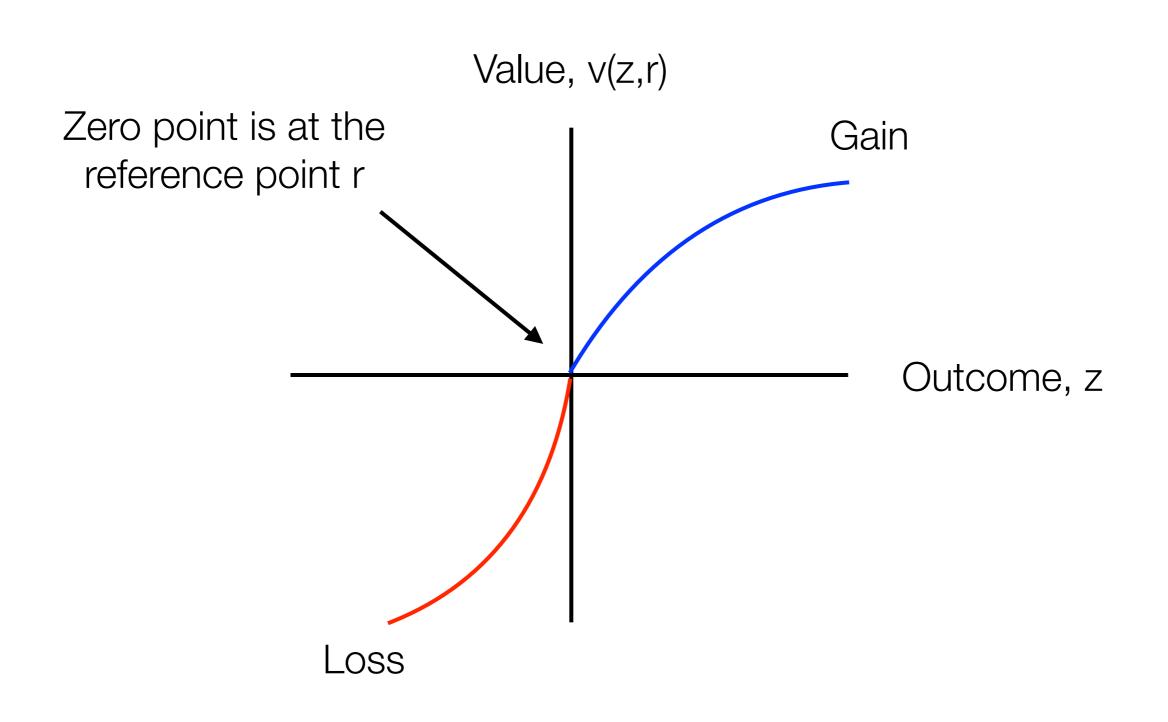
Expected utility theory

$$PT(a,r) = \sum_{z} v(z,r)w(z|a)$$

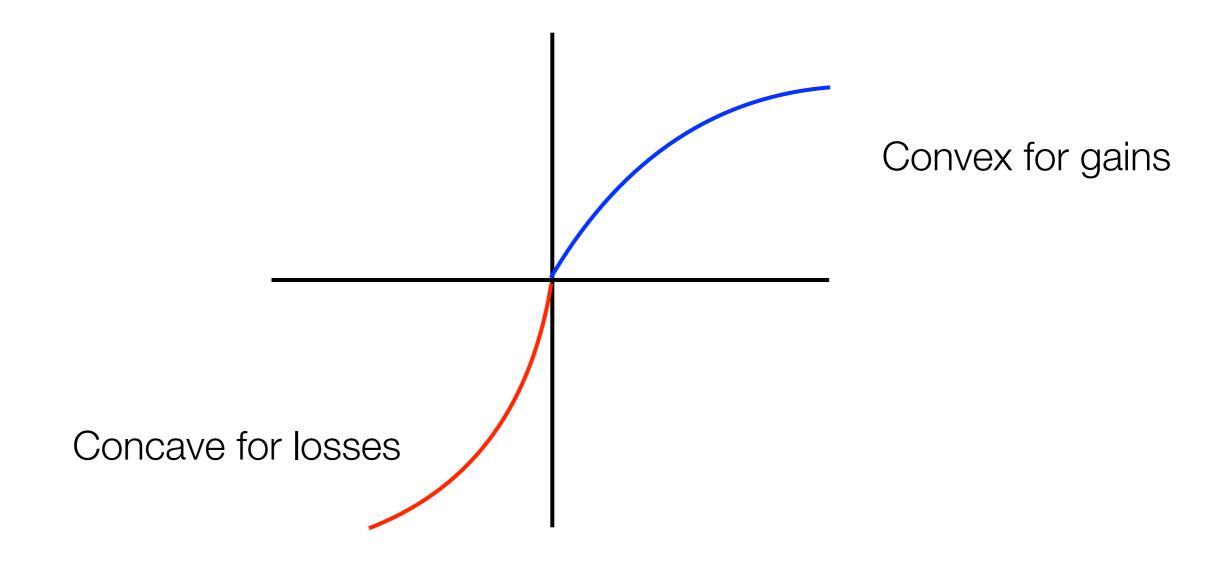
Prospect theory

Actually, the full version uses "decision weights" which aren't the same things as probabilities, but I'm going to ignore that

What does a value function look like?



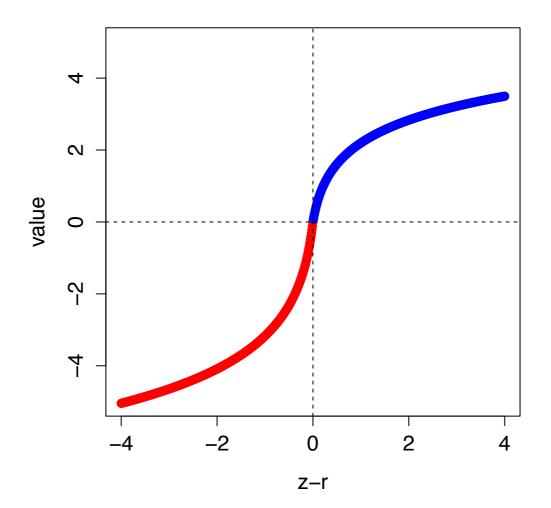
What does a value function look like?



Steeper on the loss side

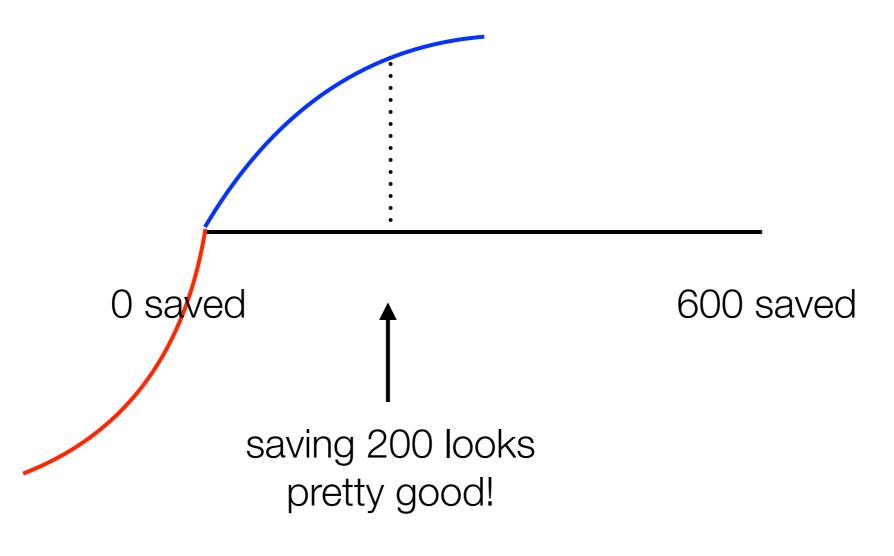
Example of a possible value function

$$v(z,r) = \begin{cases} \ln(1+8(z-r)) & \text{if } z \ge r \\ -\log_2(1+8(r-z)) & \text{if } z < r \end{cases}$$

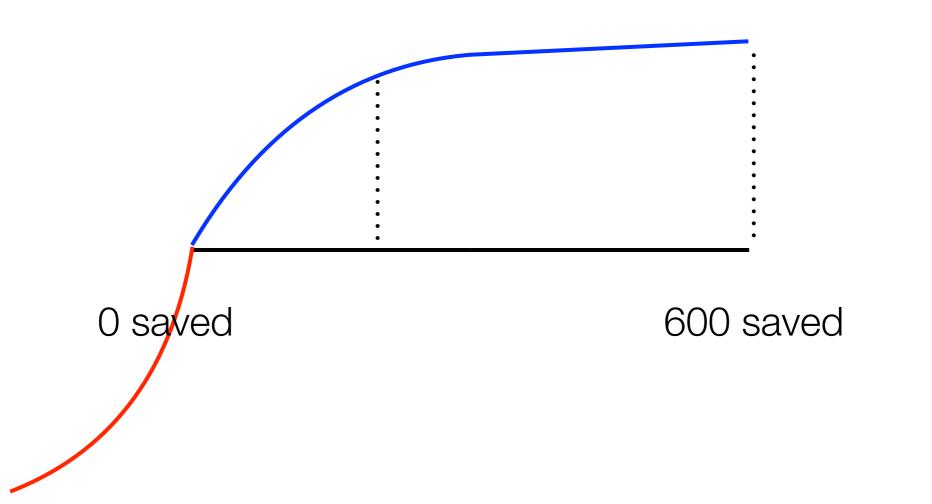


Reference points matter!

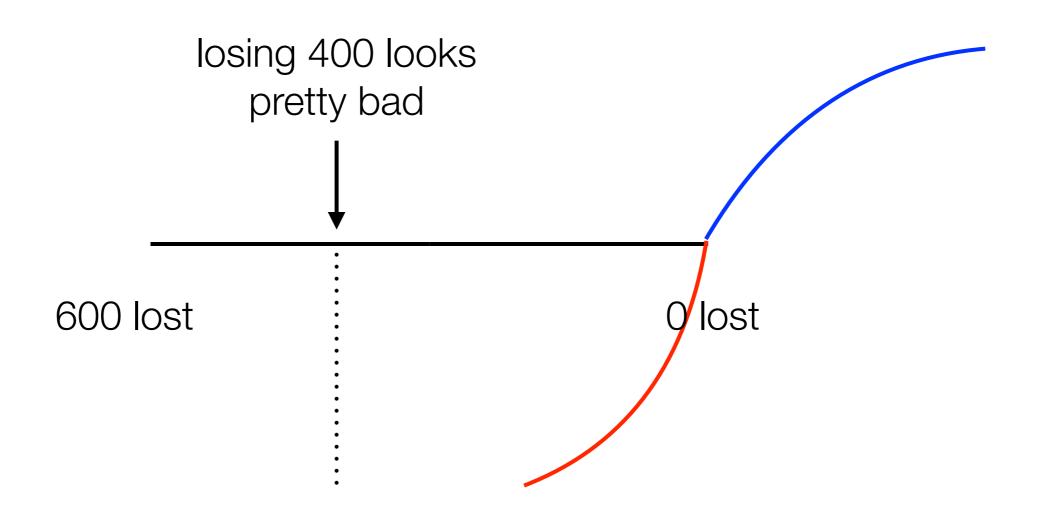
In the "lives saved" framing the reference point tends to be 0 saved

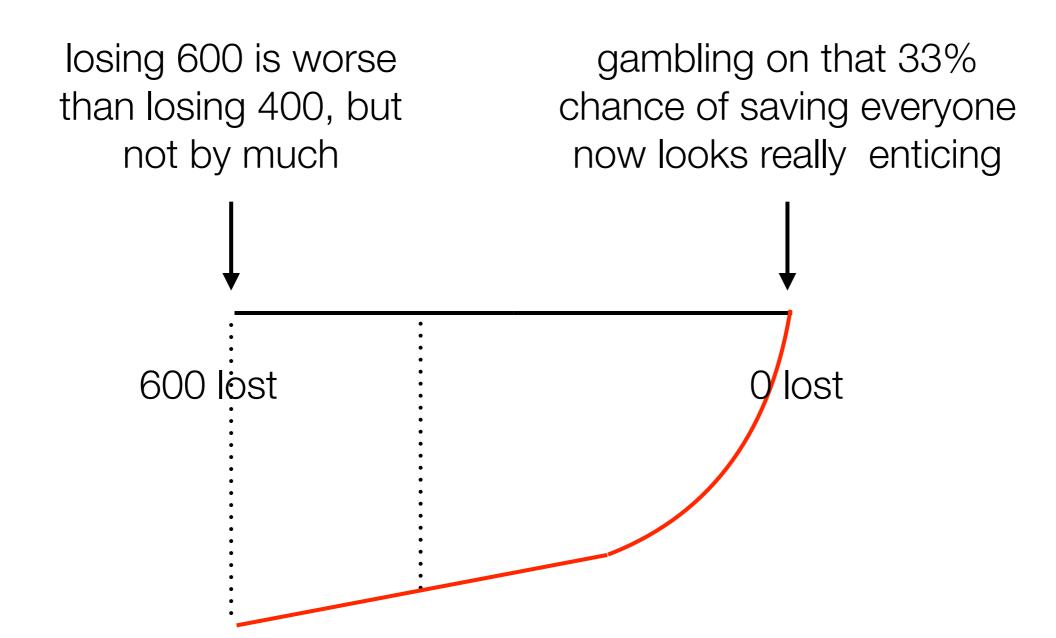


Saving 600 is better than saving 200, but it's not three times better



In the "lives lost" framing the reference point tends to be 0 lost





Triage from a prospect theory perspective



Suppose the triage nurse believes this

8 possible outcomes (i.e., survivor lists)

6 possible actions (i.e., treatment orders)

	abc	ab	ac	bc	a	b	С	-
abc								
acb								
bac								
bca								
cab								
cba								

Suppose the triage nurse believes this

	abc	ab	ac	bc	а	b	С	-
abc				1				
acb				.5		.5		
bac	.125	.125	.125	.125	.125	.125	.125	.125
bca	.5							.5
cab						1		
cba								1

probabilities of the different outcomes if different actions are taken

EU theory: maximise the expected number of survivors

expected utility of each action

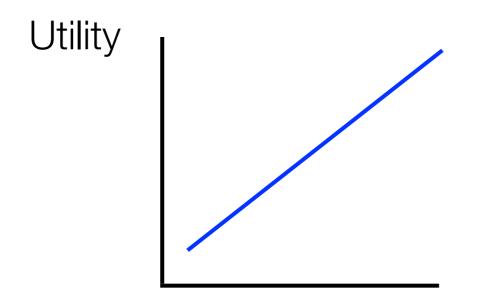
	abc	ab	ac	bc	а	b	С	-
abc				1				
acb				.5		.5		
bac	.125	.125	.125	.125	.125	.125	.125	.125
bca	.5							.5
cab						1		
cba								1

1.5 1.5 1.5 1 0

3 2 2 2 1 1 0

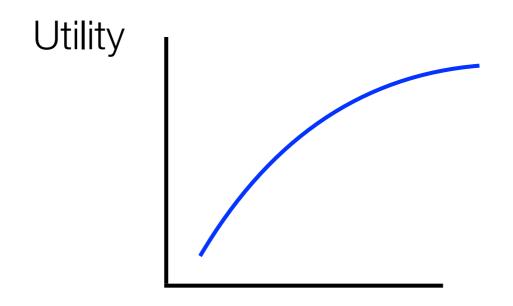
utility of each outcome

What we're assuming here:

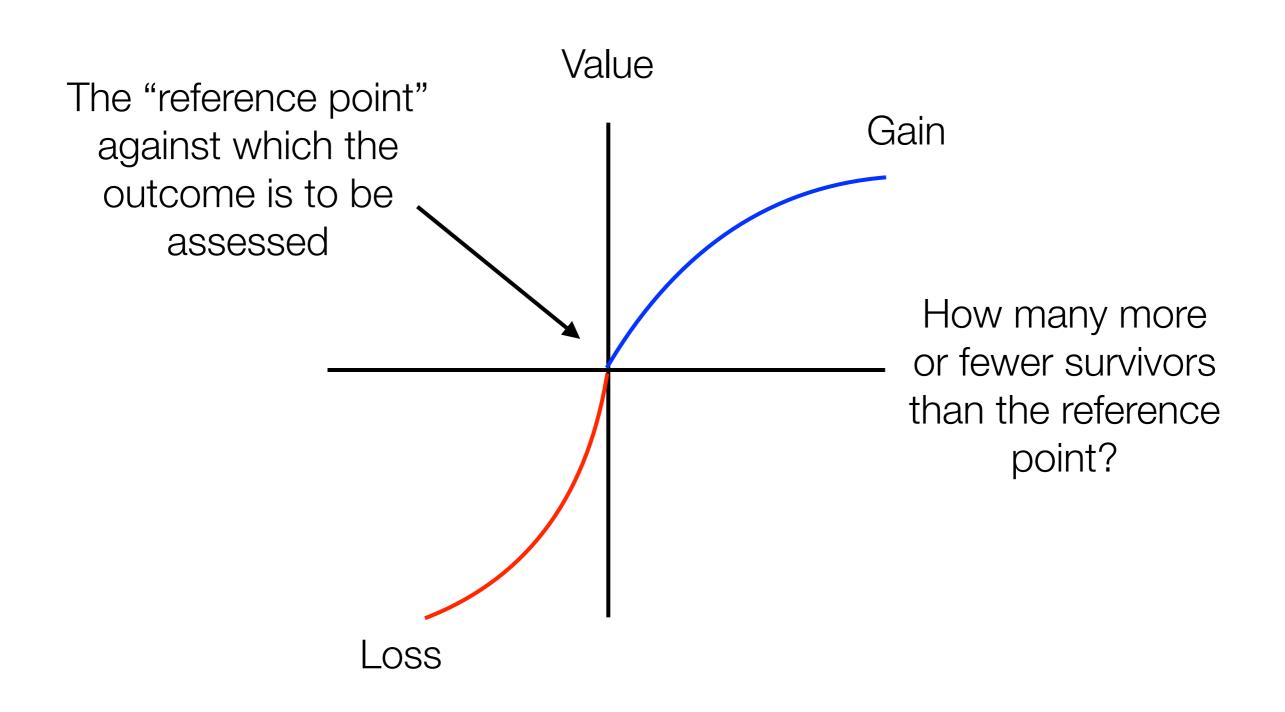


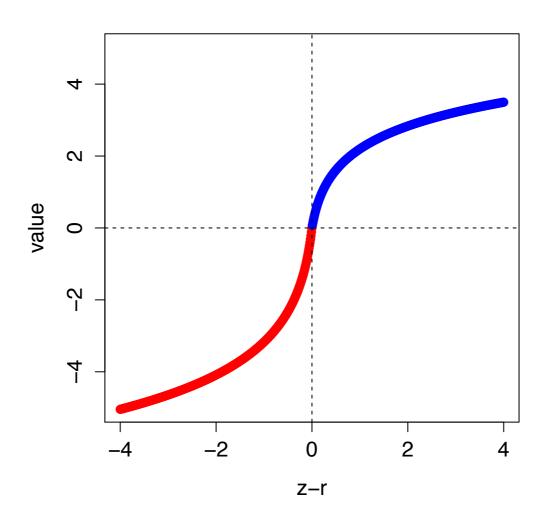
Number of survivors

We could use logarithmic utility...

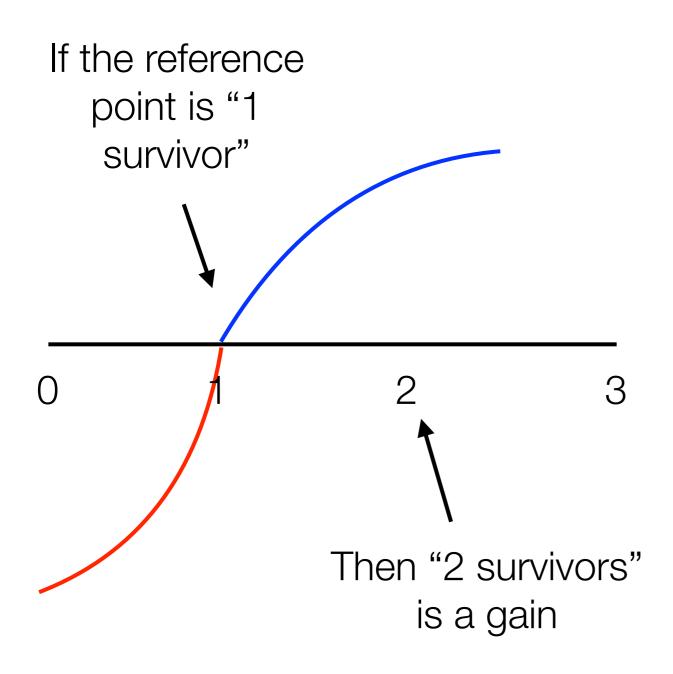


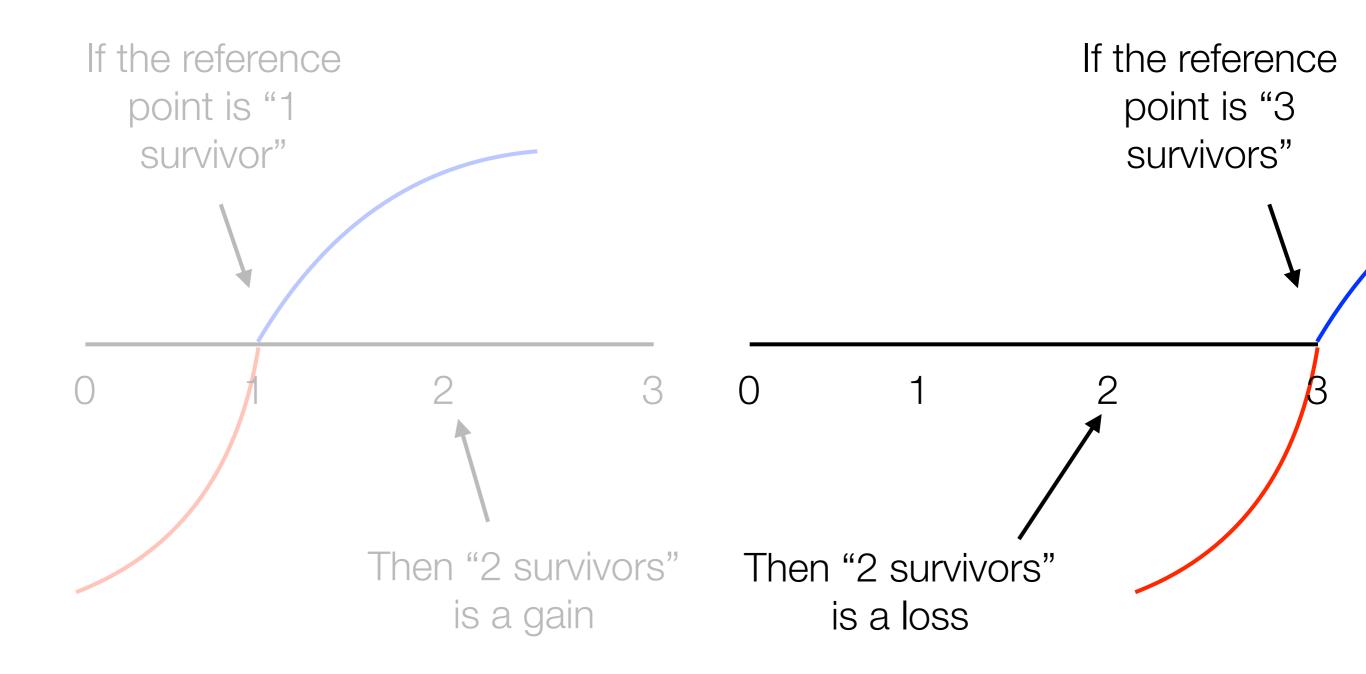
Number of survivors





$$v(z,r) = \begin{cases} \ln(1 + 8(z - r)) & \text{if } z \ge r \\ -\log_2(1 + 8(r - z)) & \text{if } z < r \end{cases}$$





Demonstration code: triage2.R

The options vary in riskiness

	abc	ab	ac	bc	a	b	С	-	
abc				1					
acb				.5		.5			
bac	.125	.125	.125	.125	.125	.125	.125	.125	
bca	.5							.5	
cab						1			
cba								1	
	†							†	
every	body l	lives!!!					every	body	dies!!!

	abc	ab	ac	bc	а	b	С	-
abc				1				
acb				.5		.5		
bac	.125	.125	.125	.125	.125	.125	.125	.125
bca	.5							.5
cab						1		
cba								1

reference point

0	1	2	3

ranking of the 6 options

	abc	ab	ac	bc	а	b	С	-
abc				1				
acb				.5		.5		
bac	.125	.125	.125	.125	.125	.125	.125	.125
bca	.5							.5
cab						1		
cba								1

safe option

reference point

0	1	2	3	
1 ←				
2				
3				
5				
4				
6				
	ł	1	1	

when the reference point is "0 saved", a guaranteed gain of 2 survivors looks good

	abc	ab	ac	bc	а	b	С	-
abc				1				
acb				.5		.5		
bac	.125	.125	.125	.125	.125	.125	.125	.125
bca	.5							.5
cab						1		
cba								1

reference point

0	1	2	3
1			
2			
3			
5			
4			
6			

but when the reference point is "3 saved", a guaranteed gain of 2 survivors just looks like "I lost someone"

safe option

	abc	ab	ac	bc	а	b	С	-
abc				1				
acb				.5		.5		
bac	.125	.125	.125	.125	.125	.125	.125	.125
bca	.5							.5
cab						1		
cba								1

reference point

	0	1	2	3		
	1			2		
	2			4		
	3			3		and the triage nurse is
	5			1	←	now willing to take a
	4			5		risky option in order to
•	6			6		avoid losing anyone

Prospect theory applied to the newspaper...

"In Sydney's west you can be on a quarter of a million dollars family income a year and you're still struggling."

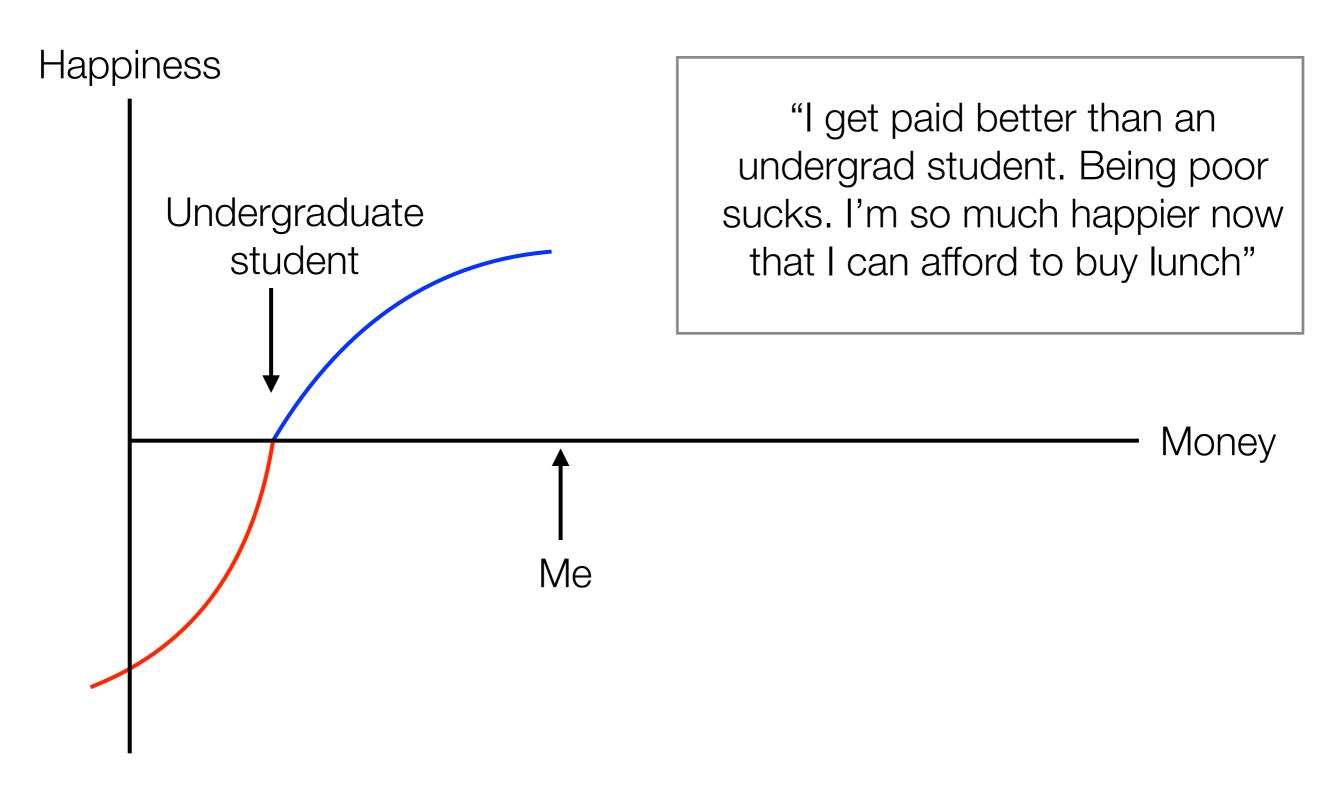
- Joel Fitzgibbon in 2013 (former chief whip for the ALP)

"I feel stuck [on \$350,000]. The New York that I wanted to have is still just beyond my reach."

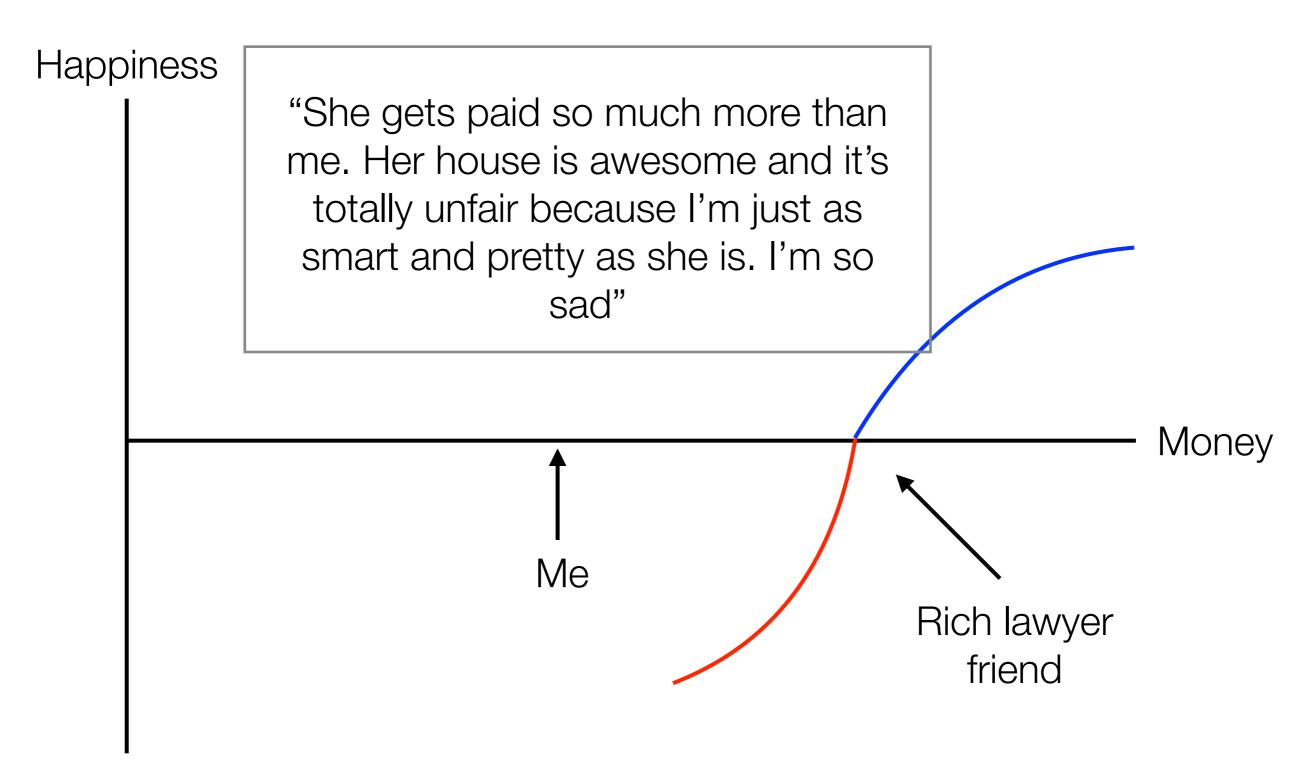
- Andrew Schiff in 2012 (director of marketing for some financial company or something)

etc. etc. This happens a lot

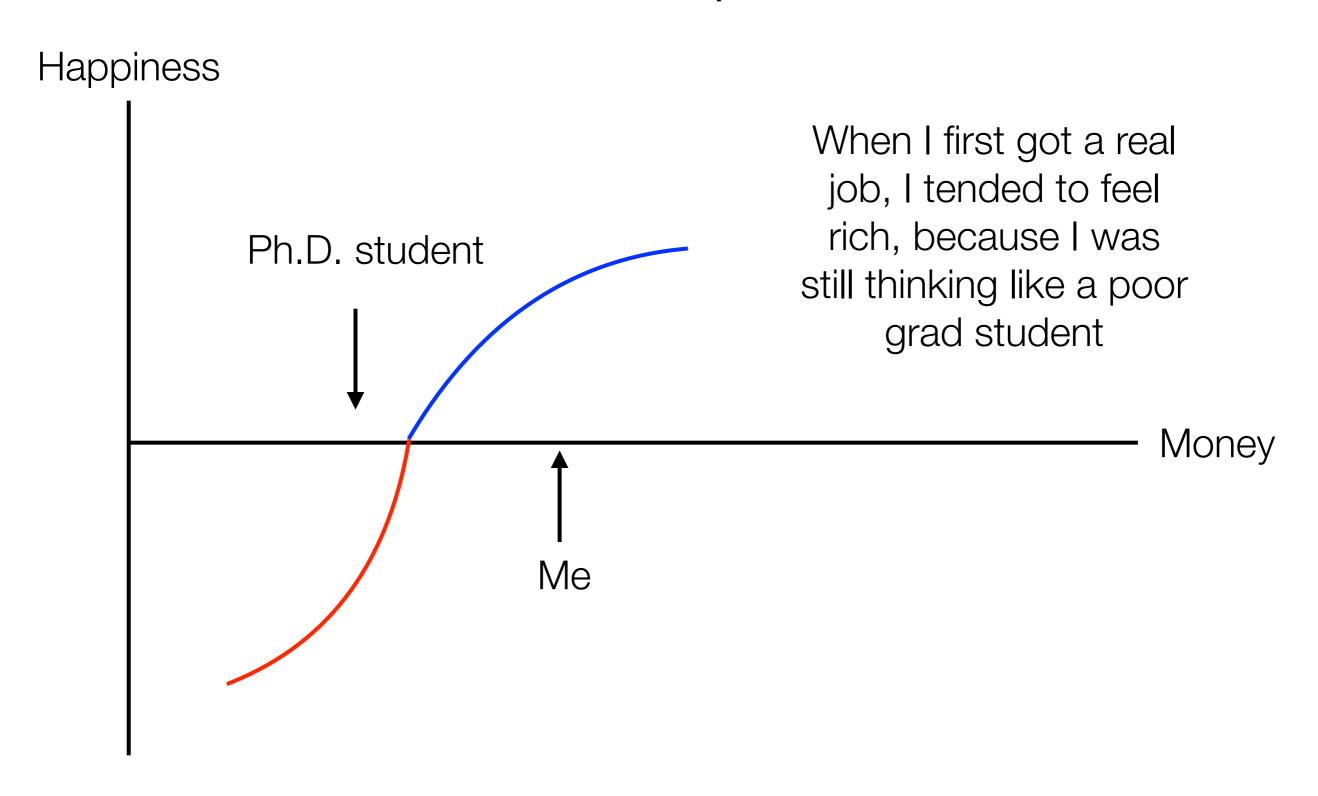
Does money buy happiness?



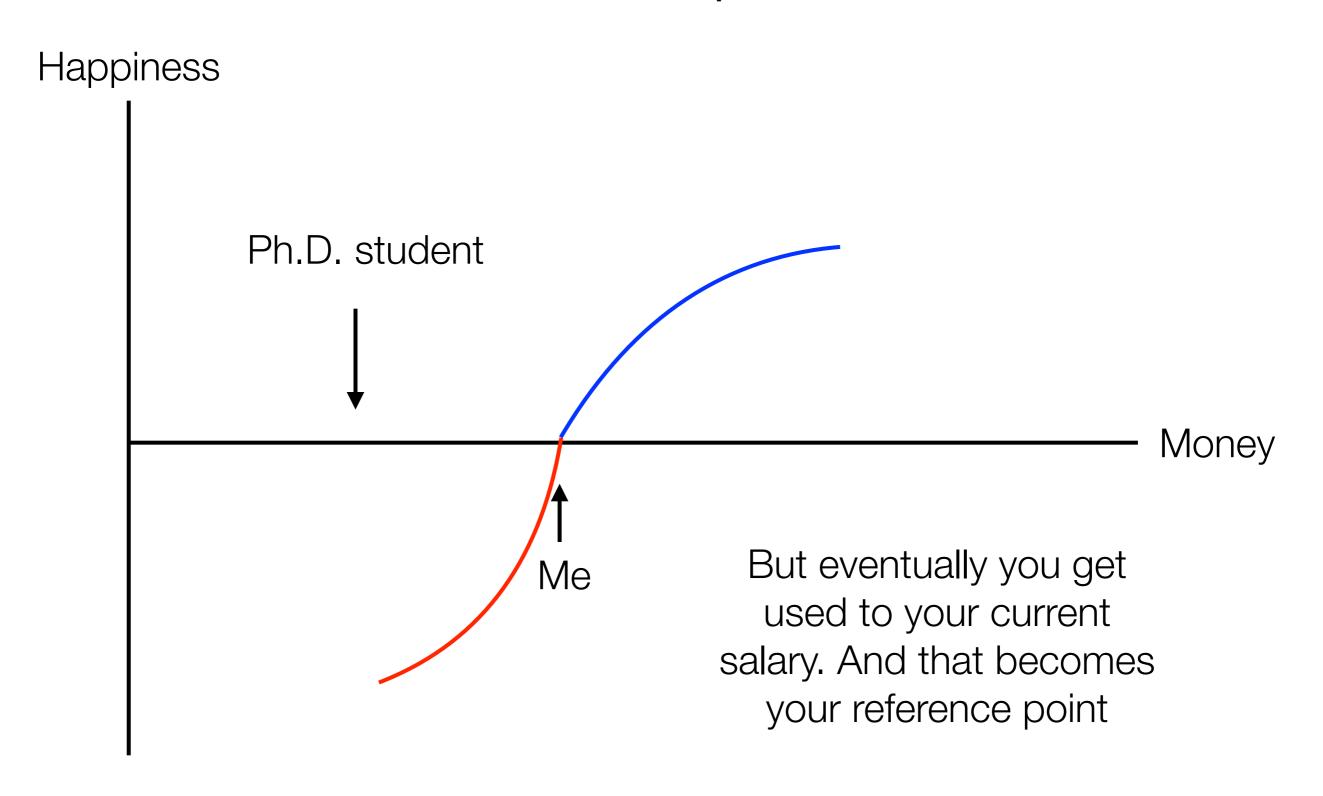
Does money buy happiness?



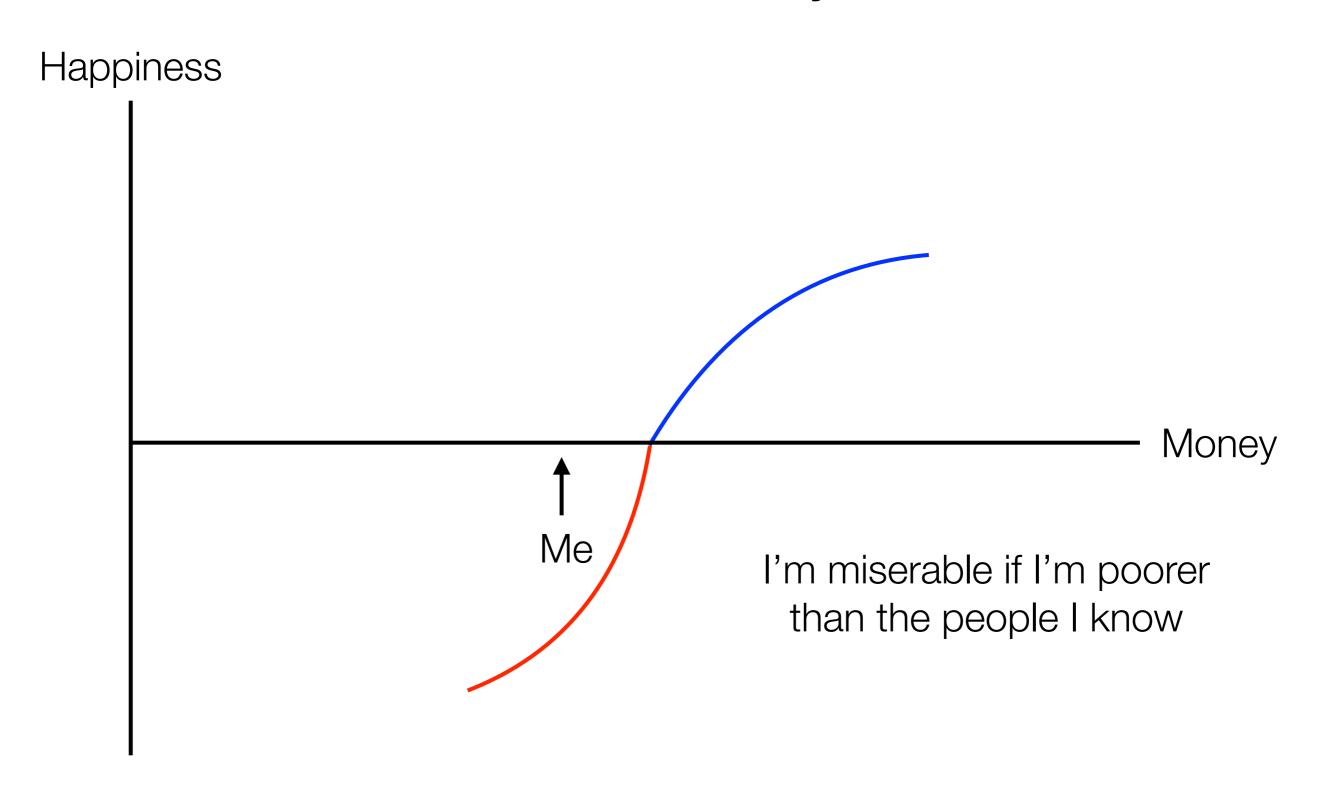
Your reference points move



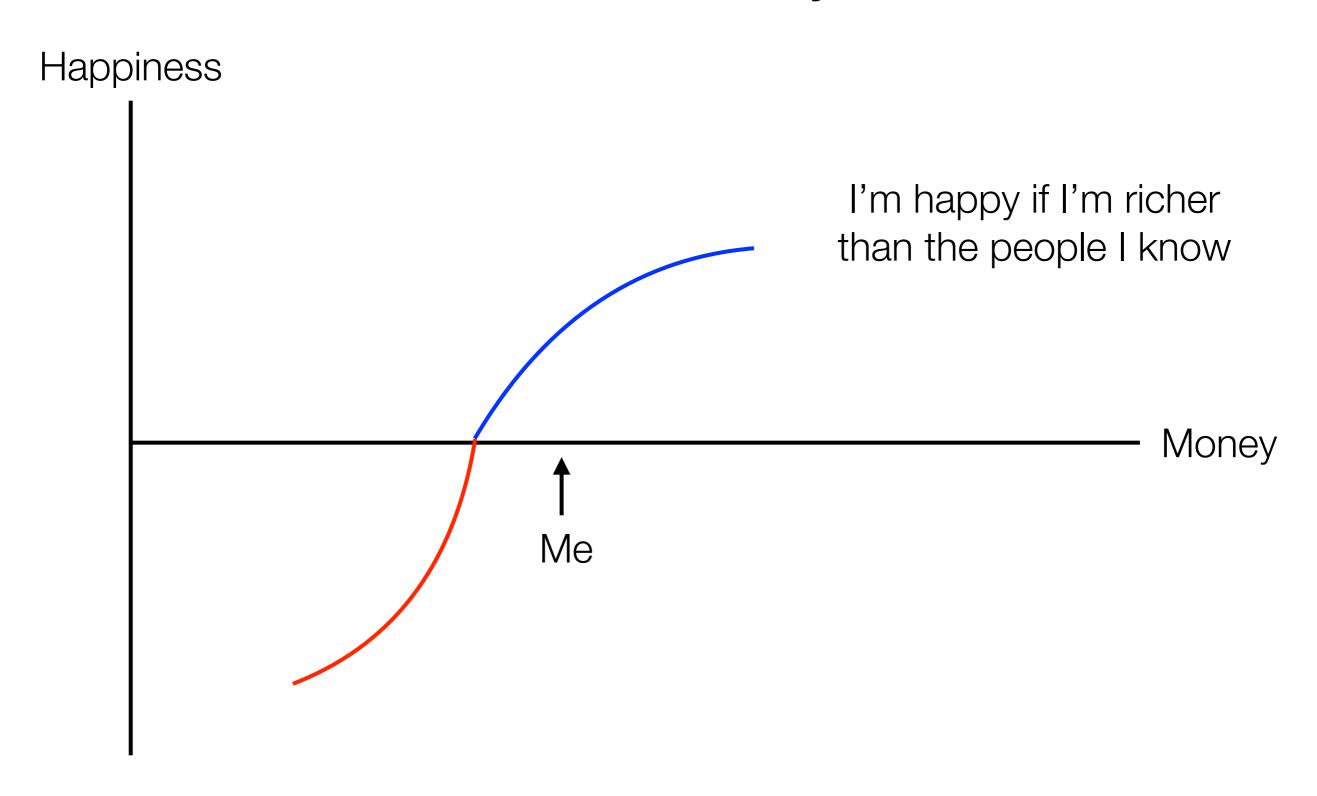
Your reference points move



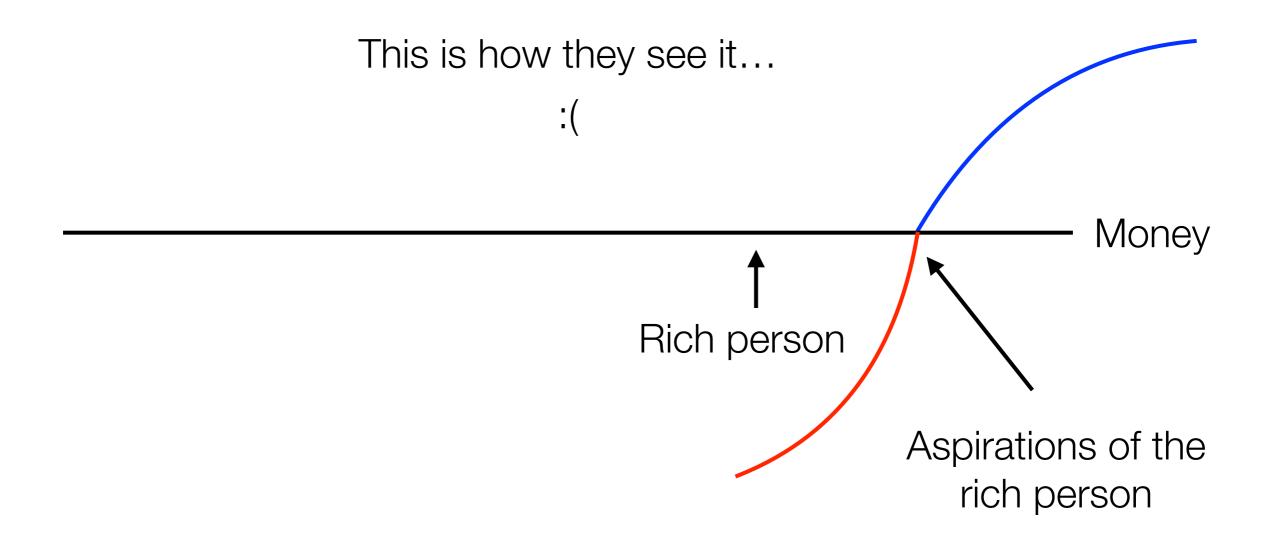
Or, more likely...

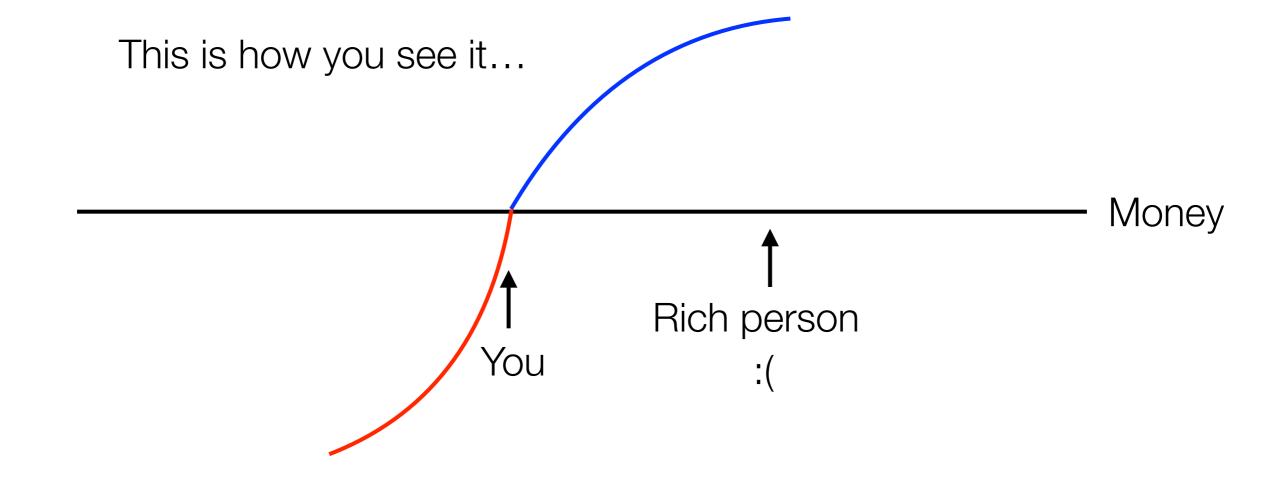


Or, more likely...

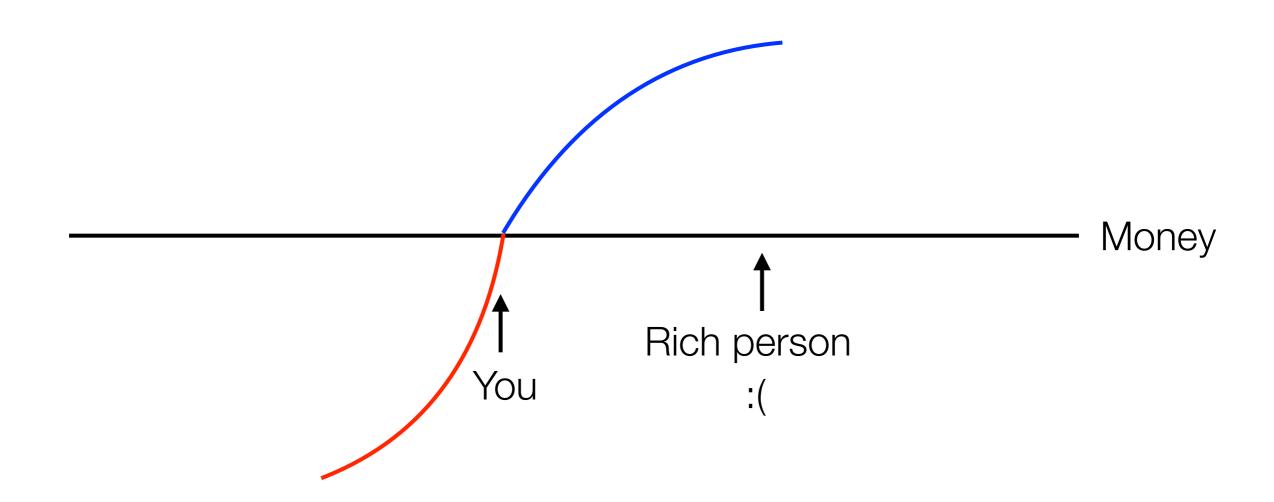


This is why you hear rich people crying poor all the freaking time

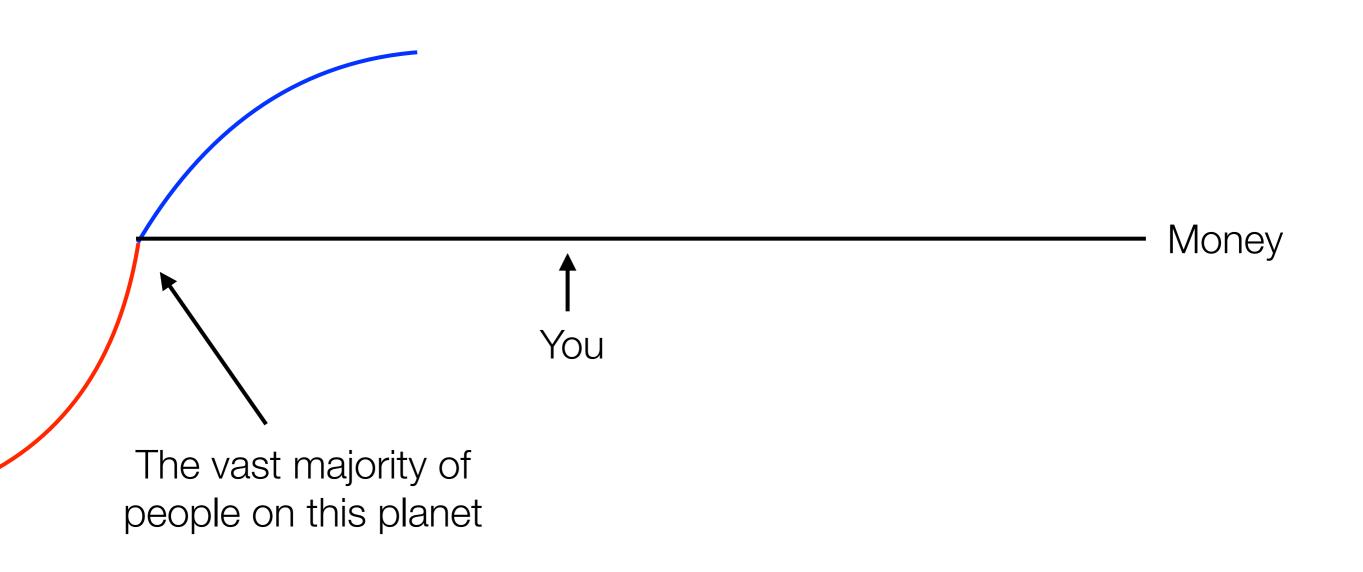




The truth is, of course, that the rich person is totally out of touch with reality. But there's nothing weird about them. This happens to us all



Life is worse for almost everyone else. It's very very easy to forget that.



Back to the cognitive science...
Where are these "value" functions?
In the mind, or in the world?

Decision by sampling

- Prospect theory is committed to psychological "value functions"
 - We got rid of "absolute utilities in the head"....
 - ... only to replace them with "value functions in the head"

Decision by sampling

- Prospect theory is committed to psychological "value functions"
 - We got rid of "absolute utilities in the head"....
 - ... only to replace them with "value functions in the head"

- Maybe this is all rubbish. Maybe none of them exist?
- Stewart, Chater & Brown (2006) propose that...
 - We have memories of different events, which we can retrieve (sample)
 - But all we can do is assess "better than" or "worse than"
 - There are no value curves, no utilities etc.

How good was last night's dinner?

I have lots of memories of eating dinner.









How good was last night's dinner?

I can make "better vs worse" judgments about them (to some extent)

better.

meh.

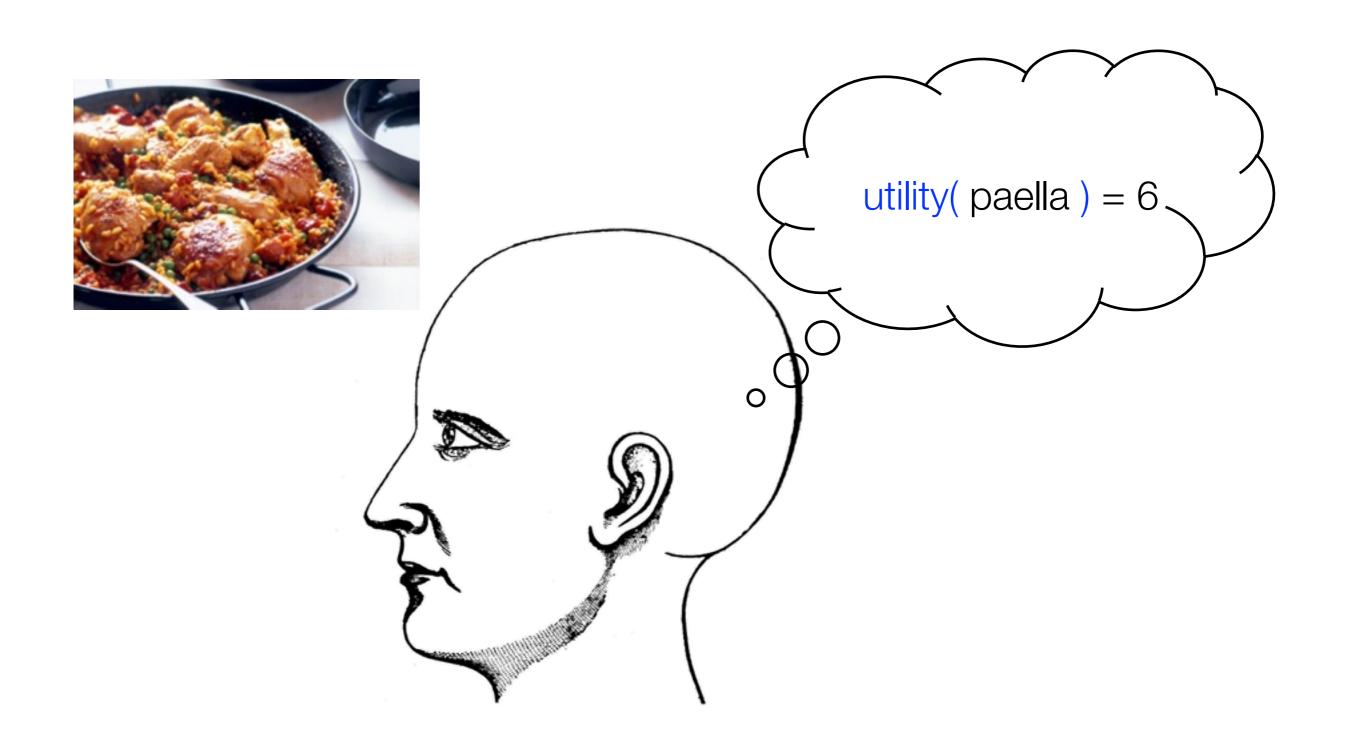


good.

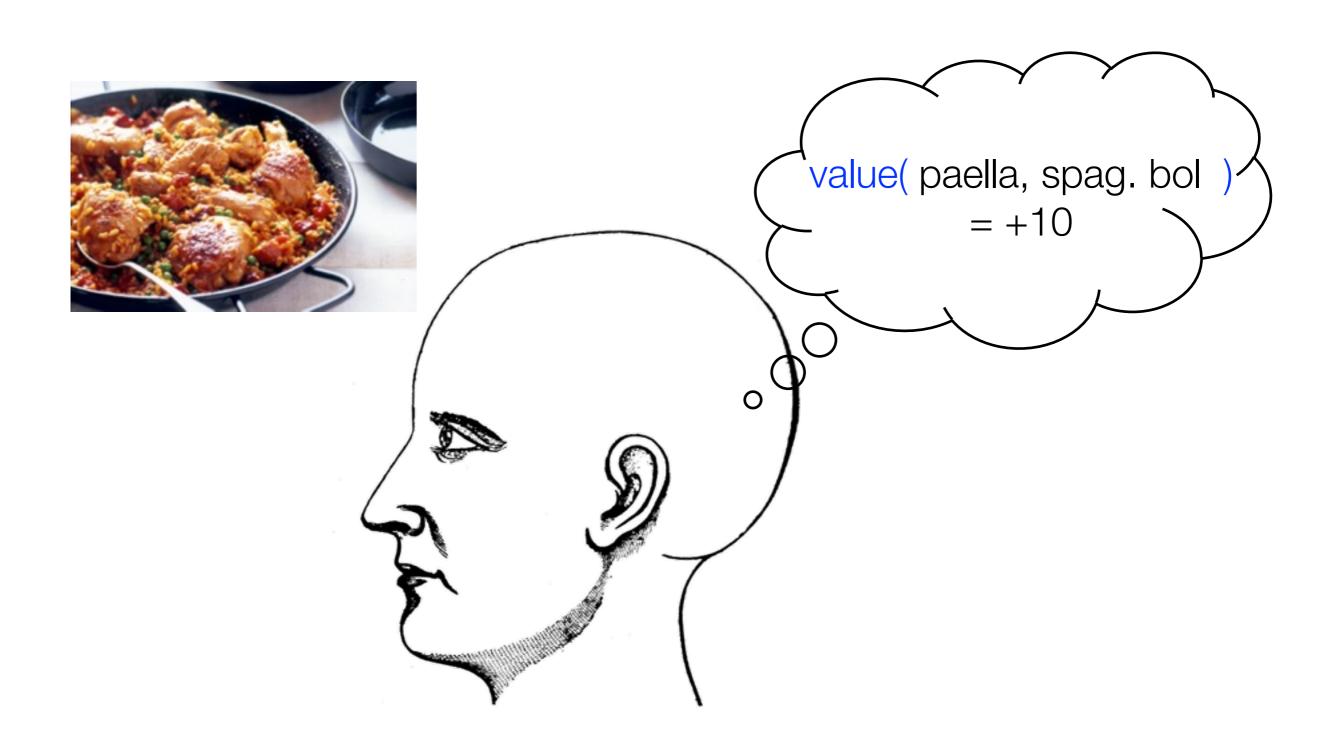




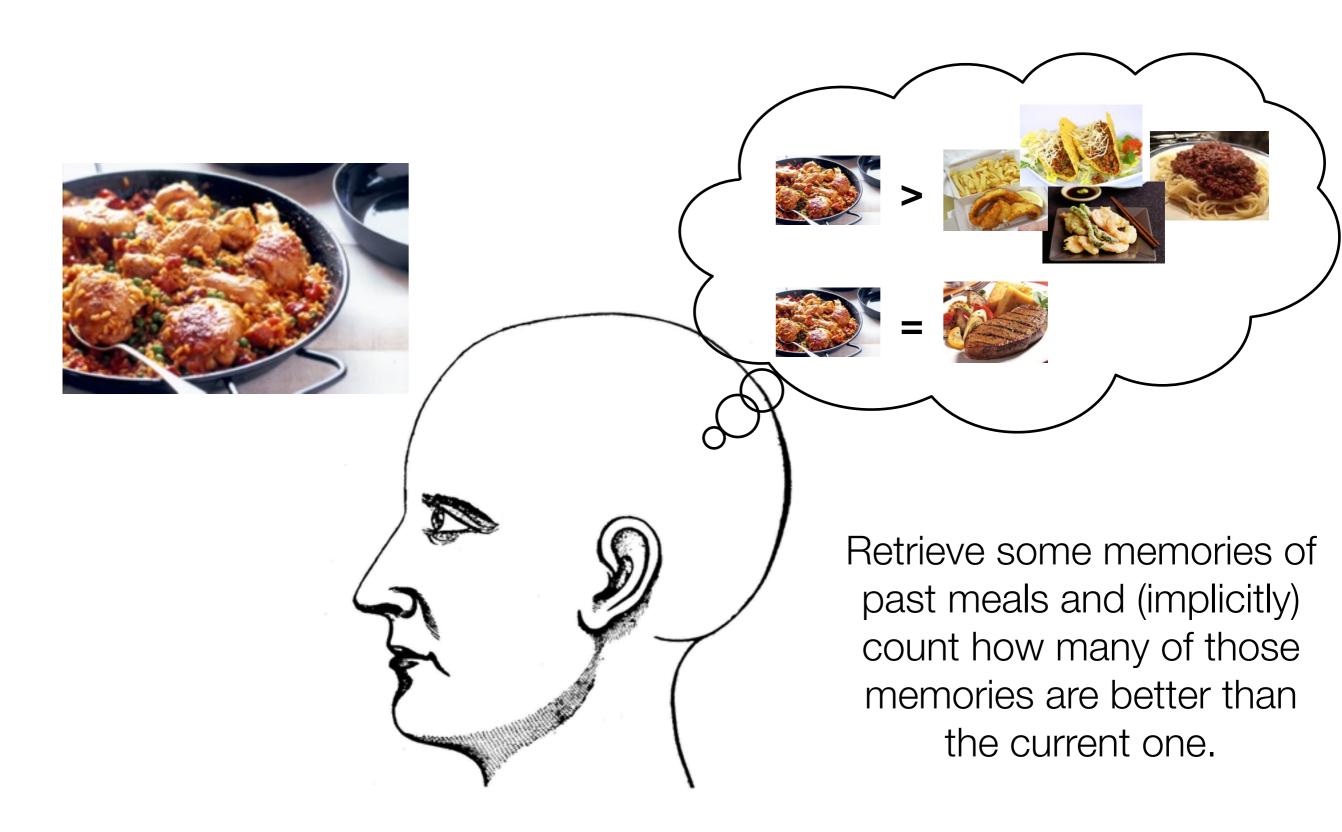
We don't do this...



And we don't do this...



What we do is this...



Memories for monetary gains?

+\$2000 from pay check

+\$**50** from grandma

+\$**2000** from pay check

+\$**2000** from pay check

+\$100 from royalties

+\$10 from winning a bet

+\$**2000** from pay check

Memories for monetary losses?

-\$3 for coffee

-\$3 for coffee

-\$10 for lunch

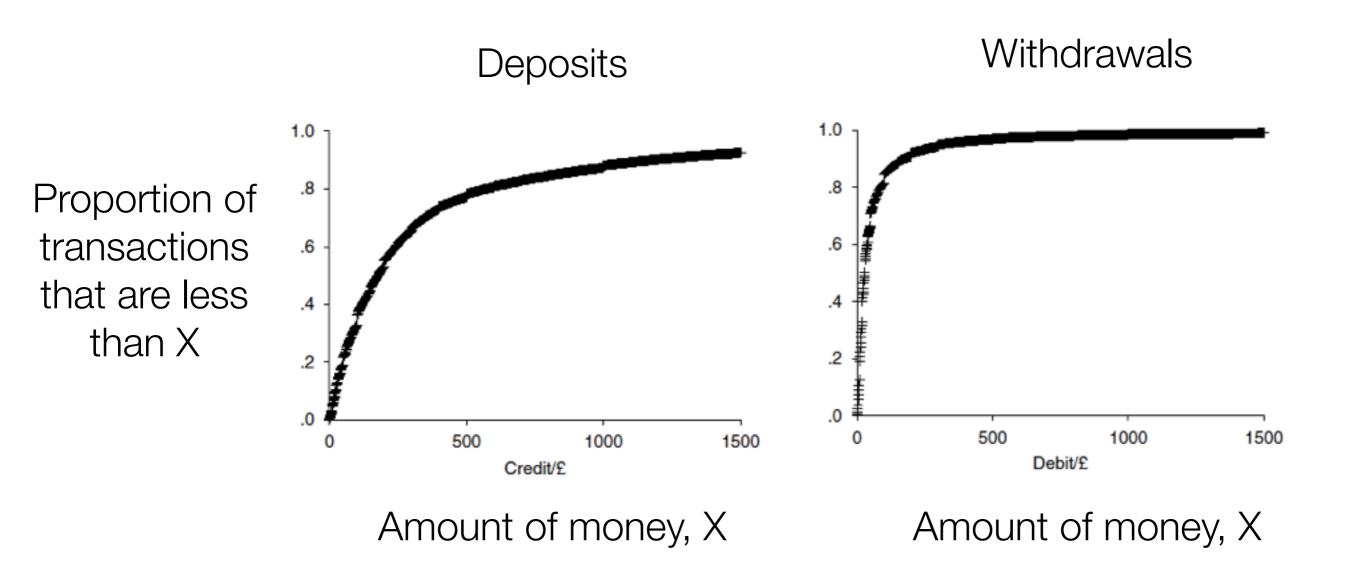
-\$3 for coffee

-\$150 for shoes

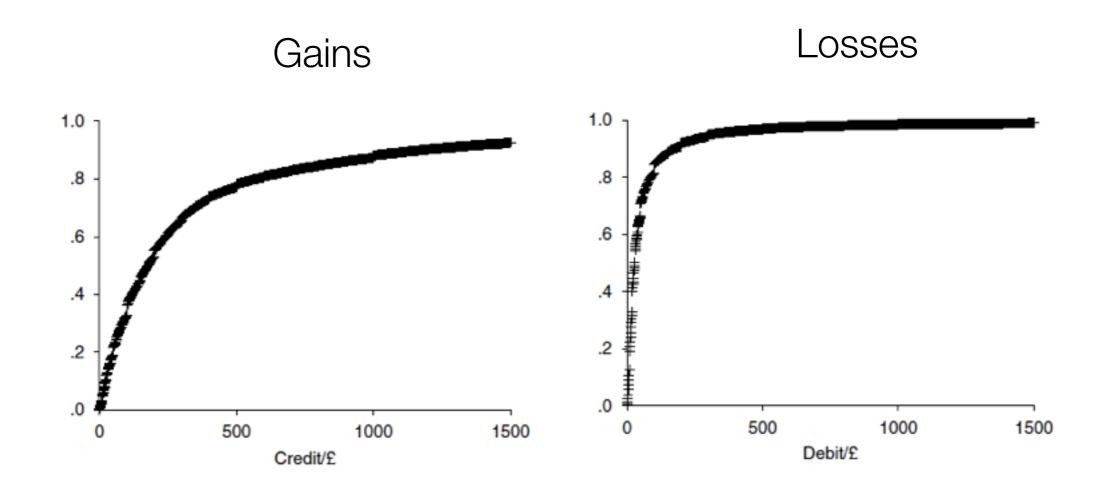
-\$30 for dinner

-\$25000 for retaining walls

Use bank records as a proxy...



Hm...



of the structure of my past experience current bank balance is a "reference point"

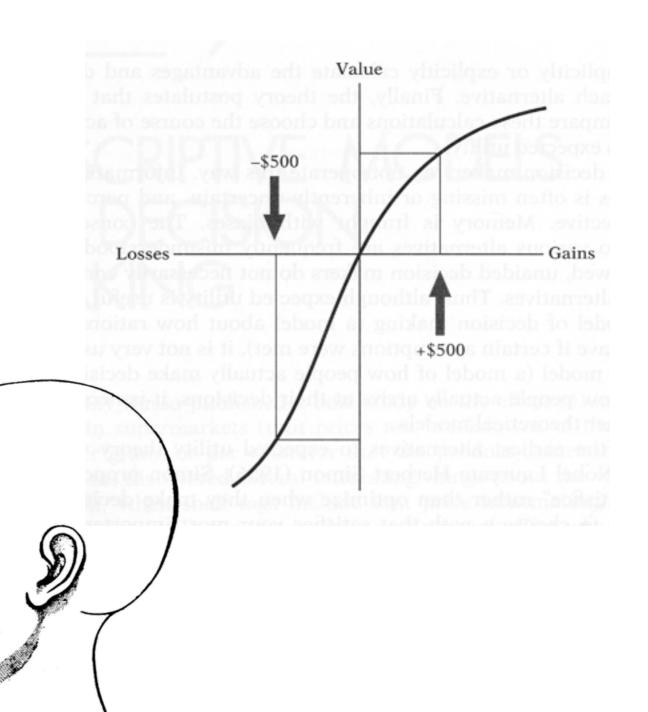
A "gains" curve that emerges because

A "losses" curve that emerges because of the structure of my past experience

This curve isn't a primitive: it emerges from the structure of my experiences of the world

... suggests that prospect theory has a deeper explanation.

Value functions aren't "real" things in the head, they're a consequence of our experiences of the world



Wrap up

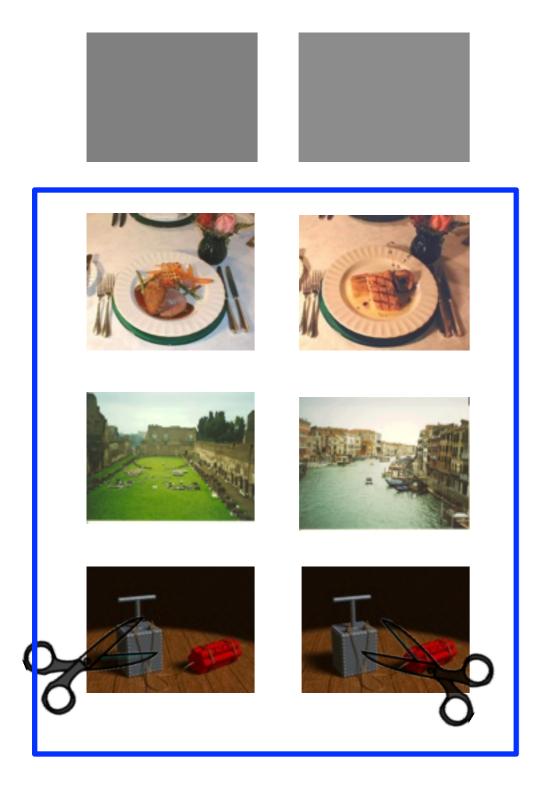
What have we done?

- We started with a simple, elegant theory
 - Make choices by maximising expected utility
 - Decision makers must know the probabilities of events
 - Decision makers must be able to assign utilities to events
- We broke that theory
 - Calculating probabilities is hard
 - Utility functions don't seem to exist

What have we done?

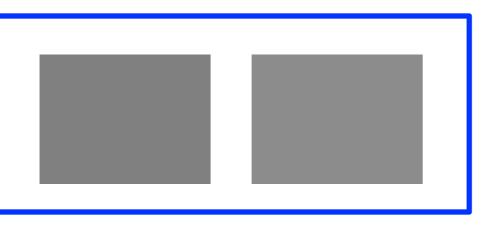
- We replaced it with prospect theory
 - Make choices by assessing values relative to a single "reference" point
 - (The full version of prospect theory doesn't require people to know all the probabilities. It requires them to estimate "decision weights")
- We simplified that theory
 - You may not need actual "value" curves in the head
 - Maybe you just need "memories" and the "simple" ability to assess whether one experience is better or worse than another
 - No actual values are needed.

Where to next?



Decision by sampling hints that "simple" comparison processes might underpin a lot of these complex-looking decisions

Where to next?



So that's what we're going to look at next...











